

# Global Warriors?

## German Soldiers and the Value of *Innere Führung*

European Award  
"Military Ethics"  
2014

*Innere Führung* commits German soldiers to respect for human rights, to fairness, tolerance and loyalty to democratic decisions. But given current conflicts and security-policy challenges, is *Innere Führung* still in step with the times, and can it realistically be put into practice? Who does the *Bundeswehr* really need – citizens in uniform or would global warriors be preferable? In the light of international deployments, the issue is becoming increasingly contentious. What does this mean for armed forces all around the world? "Ethics and Armed Forces" asks these and other current questions in leadership ethics.

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# Ethics

Controversies in  
Military Ethics &  
Security Policy

# and Armed Forces

## Global Warriors? German Soldiers and the Value of *Innere Führung*

**Professional Soldiers and Citizens in Uniform**

Donald Abenheim and Carolyn C. Halladay

**Ethics Versus Efficiency –**

**What Military Leadership Can Learn from Business**

Detlef Aufderheide

**Voluntary Instead of Military Service –**

**Young People Working for the Common Good**

Angelika Dörfler-Dierken

***Innere Führung* and Civil Protection –**

**Keyword “Mission-Type Tactics”** Dirk Freudenberg

**What's the Matter with *Innere Führung*?**

Uwe Hartmann

***Innere Führung* and Global Integral Competence**

Bernd Küstner and Kazuma Matoba

**Integrity, Moral Courage and *Innere Führung***

Peter Olsthoorn

**Leadership in Multinational Military Organizations –**

**the Example of SHAPE** Gregor Richter

***Bundeswehr* Without Cohesion. Negative Developments**

**in *Innere Führung*** Elmar Wiesendahl

***Innere Führung* – Leadership Culture in Camouflage**

Zentrum *Innere Führung* (Autorenteam)

## Special:

### The Case of the *Bundeswehr* – Who Serves Germany?

Gertrud Maria Vaske (Chief Editor “Ethics and Armed Forces”) **interviewing:**

- **The Future of the *Bundeswehr* and its Advocate**

Hans-Peter Bartels (Commissioner for the Armed Forces)

- **The Young Generation and the German Navy**

Thomas von Buttler (Navy Command / Human Resources)

- **The Soldier's Life – What Should Soldiers and Their Families Expect?**

Peter Wendl (Theologian / Family Therapist)

**Types of Soldiers in Germany** Rabea Haß

**Female Soldiers as Superiors** Gerhard Kümmel

Editor:

zebis, Zentrum für ethische Bildung in den Streitkräften

Tel. (040) 67 08 59-51, info@ethicsandarmedforces.com